General Fund Budget Protocol

The purpose of this protocol is to:

- identify the key stages in the preparation of the Medium Term Financial Strategy and Annual Budget;
- commit the Council to public engagement on the budget to enable a shared understanding of the choices facing the Council, the impacts of budget options on those with protected characteristics, consumers and those living in socio-economic disadvantage, and the impacts of budget options on the services which the Council will continue to deliver and invest in;
- ensure that Elected Members are supported to comply with the Council's **statutory duties** under the Equality Act 2010 at the Council's statutory budget setting meeting of Council;
- provide clarity on the roles and responsibilities of Elected Members, officers, Arms-Length External
 Organisations (ALEOs) and the public, in the approval of the Council's budget; and
- ensure that the Council will set its budgets, including the rate of Council Tax, by 10 March each year as required by law.

Q1

- Scenario planning for Medium Term Financial Strategy including alignment with approved budget and exploration of new options
- Begin Partner Engagement

Q2

- Elected member engagement
- Corporate review of budget option
- Update Medium Term Financial Strategy with best, worst and medium budget option
- Prepare public engagement

Q3

- Report Medium Term Financial Strategy to Finance an Resources Committee
- Public engagement
- Review Scottish
 Government
 Financial
 Settlement when
 available

Q4

- Prepare and issue budget packs to elected members based on engagement and Settlement
- Publish Councilbudget agenda
- Submission of elected member budgets to Chief Finance Officer
- Publish elected member budgets
- APPROVE BUDGET

Q1

- Prepare budget options (including revised service standards and IIAs)
- Begin Partner engagement
- Begin Elected Member engagement
- Prepare phase 1 public engagement

Q2

- Continuation of elected member engagement
- Phase 1 public engagement on budget options
- Analyse feedback and reflect within budget options
- Incorporate atputs within revised Medium Term Financial Strategy
- Prepare phase 2 public engagement

Q3

- Report feedback to Council within Medium Term Financial Crategy
- Phace 2 public engagement on budget options
 Review Scottish Government Financial Settlement when available

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- Prepare and issue budget packs to elected members based on engagement and Settlement
- Publish Council budget agenda
- Submission of elected member budgets to Chief Finance Officer
 Publish elected member budgets
- APPROVE
 BUDGET

During Quarter 1 (April, May, June), officers will begin scenario planning against the approved Medium Term Financial Strategy and prepare a new set of budget options and related service standards for early engagement with Elected Members, taking account of the annually reviewed Risk Appetite Statement. This will and to inform the a first phase of engagement to be undertaken with the public in Q3. The purpose of this engagement will be to understand the risks, opportunities and possible impacts of options on service users. Partner discussions will also take place during this period, including ALEOs and other members of the Council's Group Structure. Integrated Impact Assessments (IIAs) will form part of each option developed to help ensure that full consideration is given to protected characteristics and these will continue to be updated throughout the process.

Within Quarter 2 (July, August, September), The Medium Term Financial Strategy will continue to be updated based on the financial information available and the emerging budget options. Officers will align these options to the 'best', 'medium' and 'worst' case financial positions and identify the risks, opportunities and possible impacts of each set of options, the public will be given the opportunity to participate in online and face to face engagement sessions on budget options and related service standards. __This will enable IIAs to be updated with any relevant information captured on protected characteristics. In addition, the Medium Term Financial Strategy will be refreshed and will include the current budget options being considered and feedback from public engagement on these. Officers will prepare to begin a further phase of public engagement. Elected member engagement will continue be undertaken. during this period.

Quarter 3 (October, November, December) will see the updated Medium Term Financial Strategy reported to the Finance and Resources Committee followed by completion of further, targeted, public engagement on the aligned budget options. The purpose will be to gather data on the associated storisks, opportunities and impact to enable officers to update IIAs with any relevant information on protected characteristics clarify the impacts on protected characteristics and to help ensure that options are

fully explored, understood and risk assessed. Council will receive the updated Medium Term Financial Strategy incorporating the feedback received from public engagement, including impacts of proposals on protected characteristics. ACC's legal teams will be consulted on budget savings options. There will also be consultation, as appropriate, with statutory bodies, funding providers and other relevant parties, if options relate to statutory requirements, guidance or grant conditions. Towards the end of the calendar year, the Scottish Government Financial Settlement will be shared with local authorities and at this stage the Chief Officer – Finance will revise the Council's Medium Term Financial Strategy with reference to the budget options available, in preparation for the issue of budget packs to elected members.

In the final **Quarter 4 (January, February, March)**, budget packs will be issued and Elected Members who will begin the process of preparing their budgets with support from the Chief Officer - Finance. The following stages will then be completed:

- 1. Eight working days prior to the Council meeting, agenda papers (including the budget options) will be published. This is ahead of the statutory deadline for the publication of Council papers (e.g. for a Wednesday meeting, agenda papers must be published on the Friday, twelve calendar days prior to the meeting).
- 2. By noon on the 4th working day prior to the date of the meeting (e.g. for a Wednesday meeting, such submission must take place by noon on the preceding Thursday), Elected Members will submit their proposed budgets to the Chief Officer Finance, complying with the requirements for a General Fund Budget listed below. This is referenced in Standing Order 29.2.
- 3. Elected Members will work with the Chief Officer Finance to make adjustments required to ensure the competency of their budgets; and with the Chief Officer People and Citizen Services to finalise equalities impact assessments. The Chief Officer Finance will undertake a financial resilience assessment of each budget.
- 4. Elected Members will provide their final competent budget and final sign-off for publication to the Chief Officer Finance, complying with the requirements for a General Fund Budget listed below by no later than 10am on the last working day before the meeting (e.g. for a Wednesday meeting, such sign-off will be given no later than 10am on Tuesday).
- 5. The Chief Officer Governance will publish all competent budgets no later than noon on the last working day before the meeting (e.g. for a Wednesday meeting, such publication will take place no later than noon on Tuesday).
- 6. Only budgets published following these stages will be considered at the Budget Meeting.

Approval of budget

Elected members must read the report and all the papers that have been appended (including the IIAs), which are all relevant to the decisions they are about to make. Elected members must have enough information so that they can give due regard to how the decisions impact people with protected characteristics, and so that it can be recorded and evidenced that they have done so and that they have considered any mitigatory measures. The requirements for a General Fund Budget are that each Elected Member/group must submit, by no later than 10am on the last working day before the meeting:

- The options and proposals they plan to have implemented to balance the General Fund Budget, including instructions to officers, and a copy of their proposed General Fund Capital Programme and Prudential Indicators;
- b. The rate of Council Tax that will apply for the year ahead;
- c. A schedule of Fees and Charges that are to apply for the year ahead;
- d. The terms of the Non-Domestic Rates Empty Property Relief Scheme for the year ahead;
- e. Confirmation that, under the Public Sector Equality Duty, due regard has been given. In addition, that any applicable rights or duties, such as the UNCRC or the Consumer Duty, have been taken into account;
- f. Confirmation that consideration has been given to the Integrated Impact Assessments;

- g. Confirmation that the members of the group know the details of the proposals, budget and capital programme.
- h. Options and proposals they plan to implement in respect of the Common Good.

Integrated Impact Assessments

Integrated Impact Assessments (IIAs) will be prepared from the start of the process by officers and ALEOs, where appropriate. These will be <u>iterative assessments</u>, taking into account feedback from public engagement, proposals by ALEOs, the further development of options by officers, and the development of proposals by Elected Members. They will be updated throughout the process. Reports will be submitted to Council throughout the process including, where appropriate, IIAs.

