



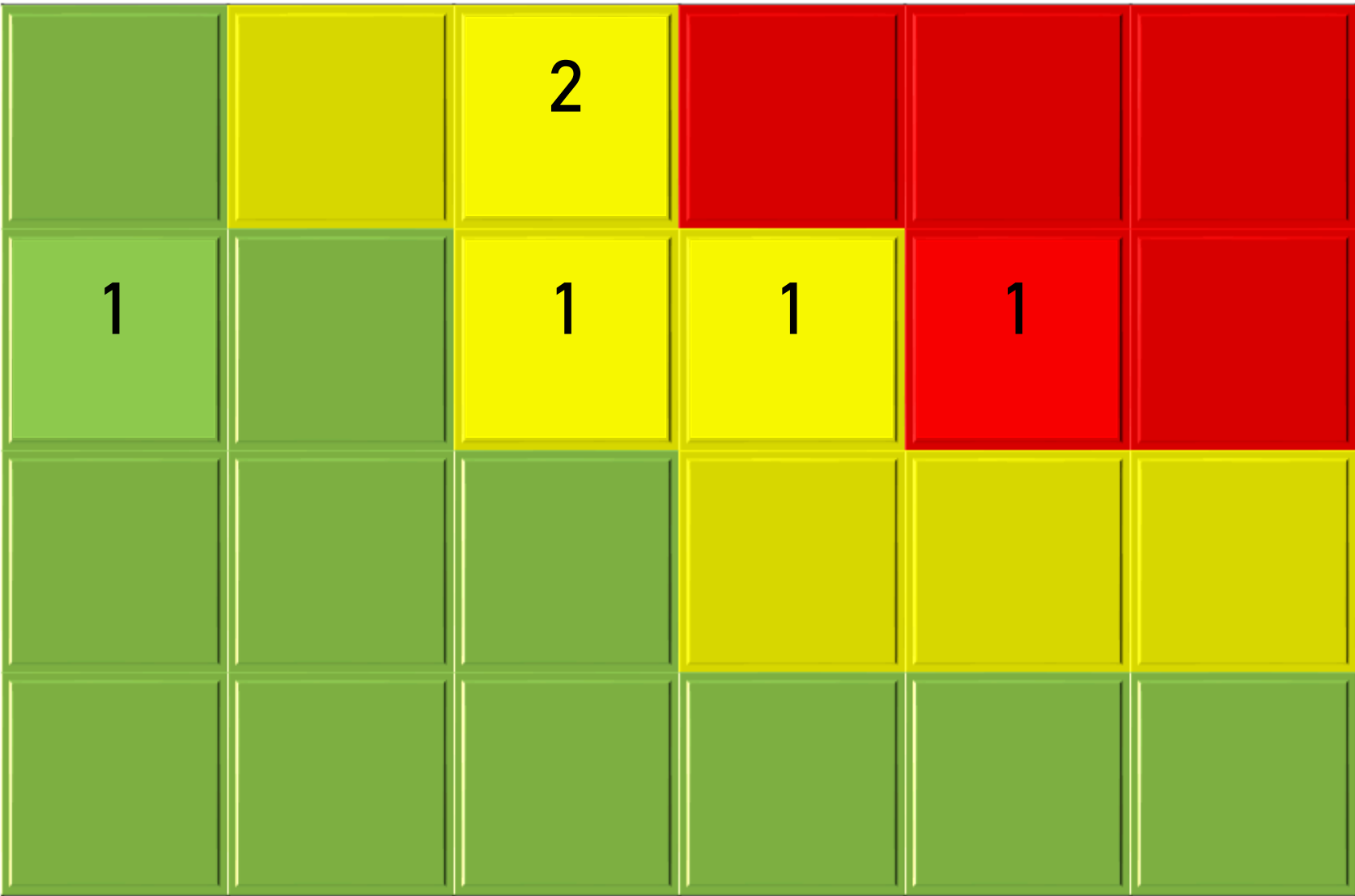
Operations Cluster Risk Register

CURRENT CLUSTER RISKS	CURRENT RISK SCORE
Climate change – Tree Disease	12
Energy from Waste - Financial/Contract Risk	12
Loss of Operator’s Licence	9
Sea Defence Failure	12
Substance Misuse	15
Waste Disposal Failure	3

Number of Cluster Risks

6

Risk Matrix by Likelihood (6) and Impact (4)



FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	Steven Shaw

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Climate change – Tree Disease	Risk to public safety, increased service demand, and staff H&S operational risks within Operations & Protective Services due to tree pest and diseases such as Ash Dieback and Dutch Elm.	1) Robust tree management of city council tree stock. 2) Identify and monitor infected trees, identified through tree and woodland surveys. 3) Work with partner organisations i.e. Scottish Forestry, The Woodland Trust and The Tree Council etc, to identify risk, mitigation, and solutions. 4) Continue with tree planting projects to replace and replant trees and plant native trees. 5) Create action plans to deal with specific tree risks i.e. Ash Dieback. 6) Keep up to date on local and national knowledge on tree pests and diseases i.e. Members of working groups, attend seminars etc. 7) Tree Squad service review and restructure redesign to ensure more capacity internally to deal with such risks. 8) Work with other landowners.	9	12	3	4	30 March 2026

FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	Pam Walker

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Energy from Waste - Financial/Contract Risk	Risk of contractor or sub-contractor (or both) failure.	Ongoing discussion with contractor. Further detail of business continuity plans requested. Advice sought from legal advisers on contractual/legal implications and ultimately action required in event of termination.	1	12	4	3	31 December 2025

FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	John Weir

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Loss of Operator's Licence	Effect of services inability to use goods vehicles through loss of operator's licence	1) Maintain in-house documentation, systems and processes for DVSA checks 2) Review and investigate process failures	6	9	3	3	29 March 2026

FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	Neale Burrows

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Sea Defence Failure	Failure of Sea Defences	<div>1) Monitor condition of existing Sea Defences via established inspection and monitoring routines and procedures.</div> <div>2) Conduct maintenance and repairs to existing Sea Defences in accordance with approved budgets.</div> <div>3) Work with partner organisations i.e. Local Resilience Partnership (LRP) in order to maintain Emergency Response Procedures for breach in Sea Defences.</div> <div>4) Review and maintenance of resources/supplies required to respond to breach in Sea Defences.</div> <div>5) Undertake review to identify programme of work for improvements to existing Sea Defences</div>	12	12	3	4	30 March 2026

FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	Mark Reilly

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Substance Misuse	Risk to services as a result of substance misuse issues in the operational workforce – causing both increased absence (and related cost) and potential risks to service provision and related health and safety concerns.	<p>1. There is a "Substance Abuse" policy approved by Council. This allows for managers to manage employees who are suspected of being under the influence of substances.</p> <p>Note: this risk is assessed and reviewed on an on-going basis. The completion date is indicative date to ensure that any changes to statis and mitigations are updated.</p>	3	15	5	3	30 July 2026

FUNCTION	CLUSTER	RISK OWNER	RISK LEAD
City Regeneration & Environment	Operations	Mark Reilly	Kris Hultman

RISK TITLE	RISK DESCRIPTION	CONTROL ACTIONS	TARGET RISK SCORE	CURRENT RISK SCORE	CURRENT LIKELIHOOD	CURRENT IMPACT	TARGET COMPLETION DATE
Waste Disposal Failure	Risk of waste disposal failure - loss of markets for materials or waste management contract failure.	1) Contract management in place. 2) Contingency plans developed. 3) Ongoing monitoring of markets and maintaining market knowledge.	2	3	1	3	30 March 2026