Risk	Event	Strategic Plan Mitigation	
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Commissioned Services (including General Practice)	Potential failure of commissioned services to deliver on their contract within available budget.	The General Practice (GP) Vision work and the transformation projects focused on commissioned social care services will both help to achieve sustainable service delivery in these areas.
Financial Sustainability	A risk that the IJB exceeds its allocated funding.	Current and future transformation and budget savings projects along with enhanced monitoring arrangements will help to achieve financial balance.
Delivery of Hosted Services	A risk that these do not deliver expected outcomes.	There isn't a specific activity in the Strategic or Delivery Plans but an ongoing business as usual activity is the delivery of the recommendations from the Internal Audit on Hosted Services.
Performance	A risk that services fail to meet national, regulatory, and local standards.	Prevention and Early Intervention activity to manage demand.  Service modernisation and transformation to maximise performance.  Improved datasets and data sharing to enhance performance monitoring

		and continuous improvement.
Transformation	A risk that people do not receive the best health and social care outcomes.	Service modernisation and transformation to maximise the potential to improve outcomes.
Involvement of lived experience	A risk that services are not tailored to meet individual needs.	Inclusion of a 'strategic approach' of communicating and engaging with our stakeholders and communities, ensuring they are well informed and involved in decisions.
Workforce	Failure to manage staffing budgets within forecasted predictions.	Commitment to refresh the Workforce Plan.
Premises	A risk that buildings across the city, operated by, or overseen by, the IJB/ACHSCP are not being used to maximum efficiency and are not in line with statutory/regulatory requirements.	Current Premises Review.  Commitment to develop an Infrastructure Plan.