

ABERDEEN CITY COUNCIL

COMMITTEE	Council
DATE	4 February 2026
EXEMPT	No
CONFIDENTIAL	No
REPORT TITLE	Treasury Management Policy
REPORT NUMBER	CORS/26/002
DIRECTOR	Andy MacDonald
CHIEF OFFICER	Jonathan Belford
REPORT AUTHOR	Lesley Fullerton
TERMS OF REFERENCE	5 and 6

1. PURPOSE OF REPORT

- 1.1 To outline the Council's Treasury Management Policy for 2026/27 to 2028/29, for approval.

2. RECOMMENDATION

That Council: -

- 2.1 Approve the Council's Treasury Management Policy, including the Treasury Management Policy Statement, Borrowing Policy, Investment Policy and Counterparty list, for 2026/27 to 2028/29 as detailed at **Appendix 1**.

3. CURRENT SITUATION

Introduction

- 3.1 The Council approved a Treasury Management Policy for the financial years 2025/26 to 2027/28 on 16 April 2025. Part of this policy is to report annually on a policy which covers future financial years. A final report reviewing Treasury Management activities for the year, as well as a mid-year review report, will also be presented to full Council, in due course.
- 3.2 Councils are required by the Local Government Capital Expenditure Limits (Scotland) Regulations 2004 to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Finance in Local Authorities ("the Code") when carrying out their duties under part 7 of the Local Government in Scotland Act 2003.
- 3.3 It is a requirement of this Code that Treasury Management is carried out in accordance with good professional practice. The Code requires compliance with the CIPFA "Code of Practice for Treasury Management in the Public Services", which this Council does. The CIPFA Code of Practice states that Treasury Management reports must be approved by full Council.

- 3.4 Historically, the Council's annual programme of capital investment has been funded by Treasury Management activities, such as additional long-term borrowing.

Treasury Management Policy 2026/27 to 2028/29

- 3.5 The proposed **Treasury Management Policy** for 2026/27 to 2028/29 is set out in detail at **Appendix 1** and is subject to annual review. There are no significant changes to the policy which aligns with the latest versions of both the CIPFA Code of Practice for Treasury Management in the Public Services, and the Prudential Code for Capital Finance in Local Authorities.

Treasury Management Policy Statement 2026/27 to 2028/29

- 3.6 The proposed **Treasury Management Policy Statement** for 2026/27 to 2028/29 is set out in detail in **Appendix 1, Section 5.1**, for approval. The Policy Statement uses a form of words as recommended by CIPFA in its Code of Practice for Treasury Management in the Public Services.

Borrowing and Investment Policies 2026/27 to 2028/29

- 3.7 There are no key changes within either the Council's Borrowing or Investment Policies for 2026/27 to 2028/29.
- 3.8 The Council's proposed **Borrowing Policy** for 2026/27 to 2028/29 is set out in detail at **Appendix 1, Section 5.2** for approval. The Council's proposed **Investment Policy** for 2026/27 to 2028/29 is set out in detail at **Appendix 1, Section 5.4** for approval.
- 3.9 The process of setting these policies takes account of the pre-existing structure of the Council's debt and investment portfolios. The limits on fixed rate debt and variable rate debt within this Treasury Management policy may be subject to further change, in line with market conditions. However, any such change to these limits would be reported to Council.
- 3.10 One of the key areas of the Local Government Investments (Scotland) Regulations 2010 (the "investment regulations") is permitted investments. Under the regulations and the associated Finance Circular 5/2010, local authorities are required to set out in their policy the types of investment that they will permit in the financial year. These are known as permitted investments. The Council is required to set a limit to the amounts that may be held in such investment types at any time in the year, although some types of investment may be classed as unlimited, e.g., Bank deposits (subject to individual Counterparty list limits).
- 3.11 **Permitted Investment instruments** identified for use in the financial years 2026/27 to 2028/29 are listed in **Appendix 1, Section 5.5**.

The **Investment Policy** is also required to identify: -

- the different types of risk that each permitted type of investment is exposed to;

- the objectives for each type of permitted investment;
- details of the maximum value and maximum period for which funds may prudently be invested; and
- procedures for reviewing the holding of longer-term investments

Counterparty List

- 3.12 The Council, as part of its Treasury Management Policy, has an approved listing of banks and other financial institutions (the Counterparty list) with which it can undertake short-term money investments.
- 3.13 The Council's Counterparty list is compiled using credit rating information supplied by the major credit rating agencies to MUFG Corporate Markets (formerly Link Asset Services), the Council's appointed Treasury Management advisors.
- 3.14 The **Counterparty list** was last updated on 16 April 2025, and is attached at **Appendix 1, Section 5.7**, for approval.

CIPFA Code of Practice for Treasury Management in the Public Services

- 3.15 A revised version of the Treasury Management Code of Practice was issued by CIPFA in December 2021, which took effect from 1st April 2023. The latest revision includes some slight changes to practices. Most of the changes to the Code were around borrowing for purely commercial purposes, which this Council does not do.

The Prudential Code for Finance in Local Authorities

- 3.16 Similarly a revised version of the Prudential Code was issued by CIPFA in December 2021. Again, this revision features some changes to prudential indicator reporting with effect from 1st April 2023.
- 3.17 The ability for the Council to set the scope and size of its capital plans remains within the powers of the Council. That said, the prudential system processes have been strengthened to set out greater consideration of prudence, with sustainability and risk reporting to be improved through governance procedures.
- 3.18 The Council is required to comply with the requirements of the CIPFA Prudential Code. Part of these requirements includes the setting of several Prudential Indicators.
- 3.19 Included within these indicators are several Treasury Management Indicators for External Debt boundaries. The Code does state "It will probably not be significant if the operational boundary is breached temporarily on occasions due to variations in cash flow. However, a sustained or regular trend above the operational boundary would be significant and should lead to further investigation and action as appropriate".

- 3.20 The Council has in place an early warning system to highlight when these indicators are likely to be breached. No indicators were breached during the previous year.
- 3.21 The Prudential Indicators 2026/27 to 2030/31 will be considered and approved by Council at its budget meeting on 4th March 2026.

National Limit on Capital Expenditure

- 3.22 The Local Government in Scotland Act 2003 specifies that Scottish Ministers may by order, set the maximum amounts which local authorities may allocate to capital expenditure. They may also, by direction, set the maximum amounts which a particular local authority may allocate to capital expenditure. Different amounts may be set, in relation to different kinds of capital expenditure.

4. FINANCIAL IMPLICATIONS

- 4.1 Treasury Management activities influence the loans pool interest rates and aims to minimise the cost of borrowing. This directly impacts on costs chargeable to the Council's revenue budgets through the interest rates that are applied to capital financing costs. Whilst the level of borrowing a Council can undertake is now devolved from the Scottish Government to individual Councils, it will still be constrained by the requirement for capital investment to be affordable, sustainable and prudent. The main test of affordability will be whether the capital financing costs can be contained within the revenue budgets.

5. LEGAL IMPLICATIONS

- 5.1 There are no direct legal implications arising from the recommendations of this report, however it should be noted that the issuance of the Bonds requires the Council to comply with the UK Market Abuse Regulation, the Disclosure and Transparency Rules, the Listing Rules and ongoing obligations as set out in the London Stock Exchange Admission and Disclosure Standards.

6. ENVIRONMENTAL IMPLICATIONS

- 6.1 There are no direct environmental implications arising from the recommendations of this report.

7. RISK

Category	Risks	Primary Controls/Control Actions to achieve Target Risk Level	*Target Risk Level (L, M or H) <small>*taking into account controls/control actions</small>	*Does Target Risk Level Match Appetite Set?
Strategic Risk	No significant risks identified			

Compliance	No significant risks identified			
Operational	No significant risks identified			
Financial	Loss of deposit in a failed bank or financial institution	The Council has strict lending criteria, only financial institutions with the highest credit ratings are included on the Council's Counterparty list. The list is compiled in conjunction with the Council's Treasury Management Advisors	L	Yes
Reputational	No significant risks identified			
Environment / Climate	No significant risks identified			

8. OUTCOMES

8.1 The proposals in this report have no impact on the Council Delivery Plan

9. IMPACT ASSESSMENTS

Assessment	Outcome
Integrated Impact Assessment	No assessment required. I confirm this has been discussed and agreed with Jonathan Belford, Chief Officer - Finance on 20 th January 2026.
Data Protection Impact Assessment	Not Required

10. BACKGROUND PAPERS

10.1 CIPFA "Code of Practice for Treasury Management in the Public Services ";
CIPFA "The Prudential Code for Capital Finance in Local Authorities";
MUFG Corporate Markets (formerly Link Asset Services) "Treasury Management Annual Investment Strategy";
Scottish Government "The Investment of Money by Scottish Local Authorities".

11. APPENDICES

11.1 **Appendix 1** - Treasury Management Policy for 2026/27 to 2028/29

12. REPORT AUTHOR CONTACT DETAILS

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