

ABERDEEN CITY COUNCIL

COMMITTEE	Council
DATE	21st June 2017
REPORT TITLE	Aberdeen City Integration Joint Board
REPORT NUMBER	OCE/17/012
LEAD OFFICER	Angela Scott
REPORT AUTHOR	Martin Murchie

1. PURPOSE OF REPORT:-

The report provides the Council with details of the arrangements put in place for governance of the Integration Joint Board (IJB).

2. RECOMMENDATION(S)

That the Council notes the content of this report.

3. BACKGROUND/MAIN ISSUES

- 3.1 The Council has instructed the Chief Executive to provide quarterly reports to members on matters relating to the IJB that she considers to be of interest to them at Council meetings, such reports including financial monitoring information in relation to the IJB.

3.1.2 Purpose and Strategic Planning

- 3.1.2.1 The Board agreed at its meeting on 15 November 2016 that the first review of the Strategic Plan be carried out between June and September 2017. The Council will, of course, be consulted on this review and attention should be given to, amongst other key areas, the alignment of the Strategic Plan to Community Planning Aberdeen's Local Outcome Improvement Plan.

The Partnership's first annual report was agreed by the Board on 6th June 2017. It should be noted that the nine national health and wellbeing outcomes identified by the Scottish Government are under review to ensure that they are fit for purpose.

The Partnership is proposing to establish a tiered planning framework that seeks to align governance, strategy, business processes, workforce and outcomes. It is anticipated that this will be completed in late 2017.

Locality Leadership Groups have been established and will continue to implement and develop the Partnership's four locality areas and their plans. It is envisaged that the Partnership will produce its locality plans in late 2017.

3.1.3 Board Governance

3.1.3.1 As previously reported, the Board engaged the **Good Governance Institute (GGI)** to provide support identifying and delivering the key governance requirements, including:-

- a methodology for assessing board effectiveness and establishment of a baseline using a maturity matrix;
- production of a Board Assurance and Escalation Framework;
- improvement and definition of the Board's organisation, behaviours, dynamics and sense of strategic purpose.

GGI remain engaged and have made recommendations for the further development of governance arrangements. These have been agreed by the IJB and progress is being monitored and reported.

3.1.3.2 The Audit and Performance Systems (APS) Committee at their 11th April 2017 meeting considered a report which identified sources of assurances which would be used to assess the effectiveness of the governance principles contained in the CIPFA\SOLACE 'Delivering Good Governance in Local Government: Framework'.

Aberdeen City Council has recently adopted a new local code of corporate governance based on this framework and the Committee agreed to follow suit by establishing a local **code of corporate governance** for the Integration Joint Board (IJB).

3.1.3.3 The Audit and Performance Systems (APS) Committee at their 11th April 2017 meeting also considered the Annual Governance Statement for the IJB, which is a key part of the annual accounts, and agreed to delegate authority to the Chief Finance Officer to complete the governance statement and provide responses to Aberdeen City Council and NHS Grampian that reasonable assurance can be placed upon the adequacy and effectiveness of the Aberdeen City IJB's systems of governance.

3.1.3.4 As part of its normal operations, the IJB is subject to independent assurance through the Care Inspectorate; Healthcare Improvement Scotland; the Health and Safety Executive; as well as its external auditors. All relevant external independent assurance reports will be reported to the Council.

3.1.3.5 The Board has established an **Integration and Transformation Programme Board** to consider priorities as identified through localities and provide added value and influence strategic decision making in relation to improving health and wellbeing.

3.1.3.6 The Board has agreed a **developmental timetable** for IJB and Committee members in 2017/18. The development programme includes knowledge of financial governance, scrutiny, risk management and the Board's duties in relation to community justice. The timetable will be updated throughout the year.

3.1.4 Reserved and Delegated Powers

3.1.4.1 Aberdeen City Council and NHS Grampian have delegated a range of statutory functions in respect of health and social care to the IJB. It is important to note that these functions have been delegated and not transferred. This means that the statutory accountability for the functions still remains with the Council and NHS Grampian, under the direction of the IJB.

3.1.4.2 Work is ongoing with officers within Legal and Democratic Services to make suitable amendments to ACC's Scheme of Delegation which shall address operational and statutory delegations to officers in order to fulfil the delivery of the Integration of health and social care agenda. The Board have been advised that the Scheme will be "aligned" to the development of Aberdeen City Council's revised Scheme of Delegation, which, as Members will be aware, is being reviewed as part of a comprehensive review of the Council's governance arrangements. This review will provide clarity on the nature and applicability of ACC's Scheme of Delegation to the role of Chief Officer and her executive team. A report will be tabled to the IJB at the conclusion of the review of the Scheme, which will clarify the remit and responsibilities of the Chief Officer, Head of Operations and the Chief Financial Officer in respect of the operational management and deliverability of the integrated services.

3.1.4.3 Legislation requires the IJB to set out a mechanism for implementing the Strategic Plan and this takes the form of **Directions** from the IJB to Aberdeen City Council and NHS Grampian which set out the services and functions to be delivered by each organisation and the associated budget for this.

3.1.4.4 It is the responsibility of the Chief Officer to ensure that the IJB Directions are made in accordance with the legislative framework and regulations which apply to NHS Grampian and Aberdeen City Council and that they are, consequently, legally competent.

3.1.4.5 The Chief Executive has requested that an agreed process be adopted for the issuing of IJB Directions. Specifically:-

- that an appropriate template is developed and consistently used for all Directions;
- that consultation is undertaken with the Council’s Head of Legal Services to provide assurance that proposed Directions are legally competent;
- that IJB Directions which propose “major changes” to the delivery of services, be issued only following engagement with the Council’s elected members; and
- that where IJB Directions are required for the delivery of services, but no “major change” is proposed, these be submitted to the Council annually for information.

3.1.4.6

It is the responsibility of the Chief Officer to ensure that the IJB Directions are made in accordance with the legislative framework and regulations which apply to NHS Grampian and Aberdeen City Council and that they are, consequently, legally competent.

3.1.5 Financial Governance

3.1.5.1 The Audit and Performance Systems (APS) Committee at their 11th April 2017 meeting considered a report giving the results of a review undertaken by the Aberdeen City Health & Social Care Partnership’s Executive Team of financial governance arrangements.

3.1.5.2 The review was conducted on the governance requirements contained in the Chartered Institute of Public Finance and Accountancy (CIPFA)’s statement on the ‘Role of the Chief Financial Officer in Local Government (2016)’.

3.1.5.3 In relation to some of the principles, further development work was identified. The Committee were advised that this work was largely already in process.

3.1.5.4 The Board held a Special Meeting on 7th March 2017 following confirmation of the funding delegated by both the Council and NHS Grampian for 2017-18.

3.1.5.5

The Board were advised of the following budget pressures for 2017/18:-

	£’000
Staff Increments and Pay Awards	2,206
Apprenticeship Levy (0.5%)	415
Bon Accord Care (pay and non-pay Inflation)	255
Prescribing	559
Hosted Services Budget Pressures	522
Energy and Business Rates increases	31
Aberdeen City Council (share of £80m)	3,090
Total Budget Pressure	7,078

3.1.5.6 Budget savings of £4,837,000 were identified, reducing the budget gap for 2017/18 to £2,241,000.

3.1.5.7 The IJB has significant **Integration and Change** funding available to help transform the services provided. In 2017/18 these are likely to amount to £28m of which £17m has been provisionally allocated. The IJB agreed to balance the budget deficit by using £2,241,000 from the “Integration and Change Budget”.

2016/17

3.1.5.8 The Board received a financial update on 7th March 2017 meeting covering budget performance for the year to 31st December. The Board were advised that the financial position for 2016/17 has remained relatively stable with the only major budget issue identified to date being an increase in prescribing costs. At the 31 December, the position showed an overspend on mainstream budgets of £1,480,000, which is more than offset by an underspend on the integration and change funds of £10,630,000, providing a net underspend of £9,150,000.

3.1.5.9 The Integration Scheme makes provision, in the first year of operation, for any overspend which cannot be recovered or funded from uncommitted reserves to be met by the partner organisation to which the spending Direction for the service is given i.e. the partner organisation with operational responsibility for the services. In future years, both partners, or one partner, can make a one off payment to be recovered from their baseline payment to the IJB in the next financial year.

3.1.5.10 The Chief Finance Officer (CFO) of the IJB will be responsible for developing the **financial strategy** of the IJB including the production of its Medium Term Financial Plan to link to the IJB’s Strategic Plan. The CFO will also be responsible for the completion of the IJB’s Annual Financial Statement, which outlines the financial resources included in the Strategic Plan and the use of those resources in each financial year of the Plan. The priority over the first year was given to producing a balanced budget. Provisional figures were presented to the IJB showing the budget requirement for the next five years, assuming the funds delegated by the Council\NHS and services delivered remained the same.

3.1.5.11 In agreeing its **reserve strategy** earlier in 2016/17 it was agreed that the IJB’s position on reserves would be considered during the budget and year-end processes.

3.1.5.12 The Board agreed to earmark £2.5 million of the integration and change fund underspend as a risk fund. The intention of this fund is to cover the IJB should some of the budget risks identified in the setting of the budget change over the financial year. This equates to 1% of the mainstream budget and if necessary will be available to support the health and social care services indicated in the strategic plan.

- 3.1.5.13 The reserves policy is supported by the Director of Finance of NHS Grampian and the Section 95 Officer of the Council.
- 3.1.5.14 As part of the IJB's budget process the Board agreed a contract level for Bon Accord Care, a wholly owned subsidiary of the Aberdeen City Council.

	£'000
2016/17 Contract Level	26,150
Pay Inflation	224
Incremental Drift	161
General Inflation	23
Postages	9
Apprenticeship levy	112
2016/17 Budget Gap	286
Adjustment to Childrens Services	(116)
Savings required	(560)
2017/18 Contract Level	26,289

- 3.1.5.15 The Board at their meeting on 28th March, 2017 agreed to issue a Direction to the Council to prepare and issue contract variations to all appropriate contracted providers in relation to the 2.6% uplift to ensure payment of the Living Wage and to prepare and issue contract variations to providers of a sleepover service to award additional funding in relation to the payment of these at an average hourly rate equivalent to the National Minimum Wage. The Direction is attached as Appendix A to this report.
- 3.1.5.16 At the Board's meeting on 6th June 2017 they approved a 2.8% uplift to Adult Social Care self-directed support packages, where a Personal Assistant is employed, from 1st April 2017 at a cost of £120,000 to allow the Personal Assistants to receive the **Scottish Living Wage** of £8.45 per hour. In approving this, the Board also approved a Direction which is attached as Appendix B to this report.

3.1.6 System of Risk Management

3.1.6.1 In line with the approved **Risk Management Framework**, the Audit and Performance Systems Committee is regularly reviewing the Corporate Risk Register. Most recently this was done on 10th January, 2017. The Committee were advised that work was ongoing to strengthen the cohesiveness between Operational and Strategic Risk Registers. The development of the registers will continue to be monitored by ACC to ensure they adequately reflect the risks being carried by the IJB on behalf of the Council.

3.1.6.2 Both the Risk Management Policy and the "Statement of Risk Appetite" are scheduled to be reviewed during 2016/17. The 3 North East HSCPs are seeking to recruit on a fixed term basis a Health & Safety advisor to

undertake a review of appropriate H&S matters.

3.1.6.3 The IJB agreed on 28th March 2017 to continue to use the Aberdeen City and Aberdeenshire Councils' Internal Auditors.

3.1.6.4 An annual audit plan was agreed by the Audit and Performance Systems Committee in March 2017 which includes a single review:-

- Integration and Change Funding

3.1.6.5 It remains a responsibility of the Council, through its Audit, Risk & Scrutiny Committee, to assess risks and commission internal audit reviews on the control environment for the delivery of adult social care. Such reviews included within Aberdeen City Council's Internal Audit Plan 2017/18 are:-

- Social Work Payroll
- Financial Assessments
- Care Management
- Social Work Transport

3.1.6.6 At their meeting in August 2016, the Council agreed that the conveners of audit committees from Aberdeen City Council; Aberdeenshire Council; and the IJB should come together to avoid duplication of effort, whilst ensuring that both parent bodies receive necessary assurances. An initial meeting was held which discussed what internal audit reports the IJBs wished produced by NHS Grampian's internal auditors. A further meeting is being arranged to continue these discussions.

3.1.6.7 A full post incident review of the circumstances which led to the exercise of emergency powers in respect to the operation of **Kingsmead Nursing Home** has been conducted (This is the subject of a separate report to the Council on 21st June 2017). This review a) examines the particular events and situation at Kingsmead Nursing Home, and b) assesses the effectiveness of, and lessons learned for, the system of risk management, including contract and supply chain management. The post incident review will be submitted to the Council's Audit, Risk and Scrutiny Committee.

3.1.7 Information Governance

3.1.7.1 A Joint Information Sharing Group has endorsed a proposed Data Sharing Agreement with National Services Scotland (NSS) and consideration is now being given as to how Council and NHSG approve this agreement.

3.1.8 Clinical Care Governance

3.1.8.1 The **Clinical and Care Governance Committee** provides assurance to the IJB in relation to the quality and safety of services planned and/or delivered by the IJB. Its key role is to ensure that there are effective structures, processes and systems of control for the achievement of the IJB's priorities,

where these relate to regulatory compliance, service user experience, safety and the quality of service outcomes. To support this role, the CCGC is informed by the clinical and care governance arrangements in place across NHS Grampian and Aberdeen City Council.

- 3.1.8.2 It also assures the IJB that services respond to requirements arising from regulation, accreditation and other inspections' recommendations. The Committee will consider and approve high value clinical and care risks, consider the adequacy of mitigation, the assurance provided for that mitigation and refer residual high risks to the Board. It has a key role in assuring the Board that learning from governance systems across services, including learning arising from incidents, complaints and identified risks, is shared and embedded as widely as possible.
- 3.1.8.3 The Clinical and Care Governance Committee is monitoring the implementation of recommendations from the **Joint Inspection of Adult Health and Social Care Services** in Aberdeen City Health and Social Care Partnership (ACHSCP) report, which was completed in January 2017. At their March 2017 meeting members of the Committee requested a final report on the implementation of the action plan in 6 months' time.
- 3.1.8.4 The Clinical and Care Governance Committee receives, on a quarterly basis, details of any governance issues or concerns that the **Clinical & Care Governance Group** agreed should be escalated to the committee. At their April 2017 the Committee considered a summary of issues, which predominantly related to challenges of capacity and workforce availability.
- 3.1.8.5 Other matters considered by the Committee in April 2017 included:-
- Arrangements within ACHSCP General Practices to Monitor Adverse Events / Complaints;
 - An analysis of feedback (complaints) regarding both NHS and social work;
 - Improving understanding of the scale and impact of falls in Aberdeen hospitals, clinical and surgeries.

3.1.9 System of Performance Management

- 3.1.9.1 The **Audit and Performance Systems Committee** performs the role of reviewing and reporting on the effectiveness of the governance structures and systems in place and on the quality of the assurances the Board receives. It has a moderation role in relation to the consistency of risk assessment. It also has oversight of information governance issues.
- 3.1.9.2 Progress on implementing the Framework for Performance, Governance and Improvement was reported to the Board in January 2017.
- 3.1.9.3 National guidance requires Partnerships to produce an **annual report on**

performance using the ‘core suite of indicators’. The Annual Report was approved by the Board on 6th June 2017. The integration authority is required to provide a copy of the annual performance report to its constituent authorities, Aberdeen City Council and NHS Grampian and, accordingly, it is attached to this report as Appendix E.

3.1.9.4 Beyond the annual report, it is for the IJB to decide the breadth and depth of performance monitoring and the frequency of reporting. Beyond the required national indicators, the Partnership has begun to identify other relevant metrics which suit particular local requirements. This includes consideration of new measures that are more sensitive to change and improvement. In reporting positive progress, a report to the Board in January noted that this workstream “still has a long way to go”.

3.1.9.5 It is planned that the Audit and Performance Committee will be the main recipient of all performance data and intelligence and that decisions on exception reporting to Board level will be taken by this committee.

3.1.9.6 The Board considered a report at its March 2017 meeting which provided an update on transformational activity and sought approval to incur expenditure as follows:-

Project	Approved Expenditure
Establishment of Mental Health Community Hubs, for an initial two year period	£1,024,340 (total for two years)
Enhancing the Independent Sector Contribution to Integrated Services Project through the provision of a grant to Scottish Care	Up to £423,498 (total for three years)
Continue the THInC project through to 31 March 2018	£73,775
Continue the Post Diagnostic Support project through to 31 March 2018	£104,000

3.1.9.7 Directions to both ACC and NHSG were approved to deliver these projects. The Direction to ACC is attached as Appendix C to this report.

3.1.9.8 The Board considered further transformation projects at their meeting on 8th June 2017. The Board agreed to incur expenditure and delegate authority to the Chief Officer to issue Directions to both ACC and NHSG, once full business cases had been agreed by the Executive Board for the following projects:

Project	Approved Expenditure
Hospital at Home – Model of Service Delivery	£2,219,000 (total for three years)
Enhancing the Third Sector Contribution to Integrated Services in Aberdeen City	£243,130 (total for two years)

District Nurse Succession Planning	£284,000 (total for four years)
Enhanced Pharmacy Support	£296,000 (total for two years)
Testing Buurtzorg Principles	£1,121,378 (total for two years)

Once these Directions have been received they will be reported to the Council.

3.1.9.9 The Transformation programme is overseen by the **Integration and Transformation Programme Board**.

The Transformation Programme includes the following priority areas for strategic investment:

- Acute Care at Home
- Supporting Management of Long Term Conditions – Building Community Capacity
- Modernising Primary and Community Care
- Culture Change/ Organisational Change
- Strategic Commissioning and Development of Social Care
- Information and Communication Technology and Technology Enabled Care (included within a wider work programme also including infrastructure and data sharing)
- Delayed Discharge

3.1.9.10 These programmes, consisting of a range of individual and linked projects, seek to support the delivery of the objectives and aspirations as set out in the Strategic Plan.

3.1.9.11 The Board, at their meeting on 6th June, 2017, considered and approved a report and a Direction (attached as Appendix D to this report) which proposed the development an **interim housing option**, specifically two fully furnished, fully serviced ACC properties, for people who have low level support needs and are delayed in hospital awaiting housing adaptation or rehousing. This is designed to temporarily accommodate those who are delayed in hospital due to housing needs and positively impact on the current number of bed days lost. This will require consideration by ACC in terms of availability of properties and adaption of the Council's Scheme of Allocation.

3.1.9.12 Regular one to one meetings between Joint Accountable Officer and ACC and NHS Grampian CEOs continue and are attended by the Council's S95 Officer where the financial and non-financial performance of the IJB is reviewed.

3.1.9.13 At the most recent meeting, further refinement was agreed to the regular performance dashboard. In addition, it was agreed that 4 key improvement plans would be reviewed in future, along with the Board's Transformation

Programme. The group also agreed to formalise the collaborative approach to budget setting across the executive teams. A “**Budget Protocol between ACC; NHS Grampian and the Aberdeen IJB**” was agreed at the Council’s meeting on 22nd February, 2017 and by the IJB on 7th March 2017. This sets out a collaborative approach to budget setting, including both executive and non-executive engagement, ensuring that there is transparency throughout the process and that the decision making role of the IJB is respected.

3.1.10 Procurement Governance

- 3.1.10.1 A **commissioning plan** will be developed showing, in more detail, the IJB’s commitment to transform the configuration and delivery of the integrated health and social care services across all sectors to meet the needs of the local population. The Plan will be a statement of intent and as such an invitation to the third, independent and housing sectors to participate in the collaborative development and implementation of these.
- 3.1.10.2 The substance and detail of this commissioning plan will influence future directions that the IJB gives to Council and Health Board in respect of delegated services that they deliver on behalf of the IJB. This plan will be produced in the second quarter of 2017.
- 3.1.10.3 A **Market Facilitation** steering group has been established to oversee the development of a Market Facilitation plan. It is envisaged that this plan will be presented to the IJB for approval and publication, along with the Commissioning Plan referred to above, in the second quarter of 2017. Market facilitation is an integral element of the commissioning cycle and the Partnership intends to build on ongoing dialogue with partners in the third, independent and housing sectors to develop a market facilitation plan which will outline the key principles to underpin commissioner provider relationships as well as activities which will support the reshaping of existing care models across all of the sectors.

4. FINANCIAL IMPLICATIONS

There are no financial implications arising directly from this report. Finance is, however, a key element of the governance arrangements of which this report provides details.

5. LEGAL IMPLICATIONS

There are no legal implications arising directly from this report.

6. MANAGEMENT OF RISK

Any significant risks will be identified and managed as appropriate. The report includes details of the system of risk management as well as identified financial risks.

7. IMPACT SECTION

Economy - None directly.
People - None directly.
Place - None directly.
Technology - None directly.

8. BACKGROUND PAPERS

None.

9. APPENDICES (if applicable)

Appendix A - Direction – Scottish Living Wage
Appendix B - Direction – Funding Uplift for Self-Directed Support Options 1 and 2
Appendix C - Direction – Independent Sector Contribution to Integrated Services, Continuation of Post Diagnostic Support project.
Appendix D - Direction – Interim Step Down Housing – Delayed Discharge
Appendix E - Aberdeen City Health & Social care Partnership Annual Report 2016/17

10. REPORT AUTHOR DETAILS

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INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT
2014

The **ABERDEEN CITY COUNCIL** is hereby directed to deliver for the Board, the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the Board's Strategic Plan and existing operational arrangements pending future directions from the Board.

Approval from IJB received on:-

28th March 2017

Description of services/functions:-

To prepare and issue contract variations to all appropriate contracted providers of adult social care services in relation to a 2.6% uplift to ensure payment of the Scottish Living Wage of £8.45 per hour.

To prepare and issue contract variations to providers of sleepover services to award additional funding in relation to the payment of these at an average hourly rate equivalent to the National Minimum Wage of £7.50 per hour.

Reference to the integration scheme:-

Link to strategic priorities (with reference to strategic plan and commissioning plan):-

There is a direct link between the recruitment and retention of good quality staff on the quality of care provided. The provision of these uplifts in rates ensures that providers who are contracted to provide adult social care services are able to recruit and retain good quality staff. The 2.6% uplift in relation to the Living Wage could in addition be used to enhance Fair Working Practices such as training. This direction, therefore, supports the provision of high quality services that have a positive impact on personal experiences and outcomes.

Timescales involved:-

Start date:- 1st April 2017

Both of these contract variations to take effect from 1st April 2017 until further notice.

Associated Budget:-

Details of funding source:- Integration and Change funding of £1.95 million.

Availability:- Additional funding identified through 2017/18 settlement.

INTEGRATION JOINT BOARD

DIRECTION

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2014

The **ABERDEEN CITY COUNCIL** is hereby directed to deliver for the Board, the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the Board's Strategic Plan and existing operational arrangements pending future directions from the Board.

Approval from IJB received on:-

6 June 2017

Description of services/functions:-

Approves the 2.8% uplift to Adult Social Care SDS packages awarded under Options 1 and 2 where a Personal Assistant is employed from 1st April 2017 at a cost of £120,000 to allow the personal assistants to receive the Scottish Living Wage of £8.45 per hour.

Approves that if the additional uplift payments should they be applied and not passed onto the Personal Assistants the ACHSCP reserve the right to retract the offer of the uplift to the supported person. This will be formally recorded in written communication provided to the supported person when informing them of the agreed uplift in rates.

Reference to the integration scheme:-

Services: services listed in Annex 2, Part 2 of the Aberdeen City Health and Social Care Integration Scheme.

Functions:- functions listed in Annex 2, Part 1 of the Aberdeen City Health and Social Care Integration Scheme.

Link to strategic priorities (with reference to strategic plan and commissioning plan):-

- Develop a consistent person centred approach that promotes and protects the human rights of every individual and which enable our citizens to have opportunities to maintain their wellbeing and take a full and active role in their local community.
- Promote and support self-management and independence for individuals for as long as reasonably possible.
- Contribute to a reduction in health inequalities and the inequalities in the wider social conditions that affect our health and wellbeing.
- Strengthen existing community assets and resources that can help local people with their needs as they perceive them and make it easier for people to contribute to helping others in their communities.

Timescales involved:-

Start date:- 1st April 2017

Both of these changes to take effect from 1st April 2017 until further notice.

Associated Budget:-

Details of funding source:- Integration and Change funding.

Availability:- Additional funding identified through 2017/18 settlement.

INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT
2014

The **Aberdeen City Council** is hereby directed to deliver for the Board, the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the Board's Strategic Plan and existing operational arrangements pending future directions from the Board.

Approval from IJB received on:- 28 March 2017

Description of services/functions:- Enhancing the Independent Sector Contribution to Integrated Services, Continuation of Post Diagnostic Support project. High level description of these services is as per attached Project Summary reports.

Reference to the integration scheme:- These projects will contribute to the evidence that the Partnership will be obliged to demonstrate how well the nine National Health and Wellbeing outcomes are being met (section 2). Annex 2, Part 2 identifies a range of services, some of which are provided through contractual arrangements with the independent sector (relevant to Enhancing the Independent Sector Contribution to Integrated Services project), and Health improvement services (relevant to Continuation of Post Diagnostic Support project.)

Link to strategic priorities (with reference to strategic plan and commissioning plan):- This direction seeks to support delivery of the following strategic priorities:

- Develop a consistent person centred approach that promotes and protects the human rights of every individual and which enable our citizens to have opportunities to maintain their wellbeing and take a full and active role in their local community.
- Support and improve the health, wellbeing and quality of life of our local population.
- Promote and support self-management and independence for individuals for as long as reasonably possible.
- Contribute to a reduction in health inequalities and the inequalities in the wider social conditions that affect our health and wellbeing.

- Strengthen existing community assets and resources that can help local people with their needs as they perceive them and make it easier for people to contribute to helping others in their communities.
- Support our staff to deliver high quality services that have a positive impact on personal experiences and outcomes.

Timescales involved:-

Start date:- 1 April 2017

End date:- 31 March 2018 (Continuation of Post Diagnostic Support project).
31 March 2020 (Enhancing the Independent Sector Contribution to Integrated Services project).

Associated Budget:-

Details of funding source:- Integrated Care Fund.

- Continuation of Post Diagnostic Support Project - £104,000
- Enhancing the Independent Sector Contribution to Integrated Services Project - £423,498 (total for three years)

Availability:- Confirmed

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT
2014

The **ABERDEEN CITY COUNCIL** is hereby directed to deliver for the Board, the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the Board's Strategic Plan and existing operational arrangements pending future directions from the Board.

Approval from IJB received on:- 6th June 2017

Description of services/functions:- Interim Step-Down Housing – a new model of service delivery designed to reduce housing related delayed discharge. A high level description of this project is set out in the attached Project Summary.

Reference to integration scheme:-

Services: services listed in Annex 2, Part 2 of the Aberdeen City Health and Social Care Integration Scheme.

Functions:- functions listed in Annex 2, Part 1 of the Aberdeen City Health and Social Care Integration Scheme.

Link to strategic priorities (with reference to strategic plan and commissioning plan):- This direction seeks to support delivery of the following strategic priorities:

- Develop a consistent person centred approach that promotes and protects the human rights of every individual and which enable our citizens to have opportunities to maintain their wellbeing and take a full and active role in their local community.
- Support and improve the health, wellbeing and quality of life of our local population.
- Promote and support self-management and independence for individuals for as long as reasonably possible.

- Value and support those who are unpaid carers to become equal partners in the planning and delivery of services, to look after their own health and to have a quality of life outside the caring role if so desired.
- Contribute to a reduction in health inequalities and the inequalities in the wider social conditions that affect our health and wellbeing.

Timescales involved:-

Start date:- 1st July 2017

End date:- until specified otherwise

Associated Budget:-

Details of funding source:- Integrated and Change Fund and will be overseen by the Delayed Discharge Group

- Interim Housing Proposal: £46,723.00.

Note: Costs provided for one-year test of change and include capital adaptation costs.

Availability:- Confirmed

APPENDIX E

Aberdeen City Health & Social Care partnership

Annual Report 2016/17