

Table 1: Emerging Coordinating Structures for Aberdeen's Economic Leadership

Coordinating Structure/ Group	Rationale	Proposed Remit	Composition
Infrastructure <ul style="list-style-type: none"> • Transport • Housing • Commercial • Digital 	<p>The city is delivering a number of major infrastructure projects.</p> <p>To improve the alignment between these projects, spend profiles of other stakeholders, and the utilities sector.</p>	To coordinate strategic capital investments and expenditure profiles in the city.	ACC Transport Scotland NESTRANS Scottish Water Private telecoms Private energy companies Aberdeen Harbour Board SFT Grampian Housing Forum (private) Waste SCDI Aberdeenshire Council
Inclusive Economic Growth <ul style="list-style-type: none"> • Skills • Progression • Jobs 	<p>There is a new Regional Skills Strategy.</p> <p>The governance for the implementation of that strategy can be improved.</p> <p>NESCOL is looking at a Learning & Skills Partnership approach to delivery of the skills agenda.</p>	To oversee delivery by the emerging learning & skills partners in the city of the actions within the Regional Economic and Skills Strategies and implementation of Developing the Young Workforce	ACC Skills Development Scotland NESCOL University of Aberdeen RGU AGCC Aberdeen Employability Providers Forum
Internationalisation <ul style="list-style-type: none"> • Trade 	<p>North East of Scotland Trade Group is an operational mechanism.</p> <p>There is an opportunity for greater strategic</p>	To lead and coordinate delivery of export development and trade support, coordinated with two governments' agencies, and the Council's civic leadership.	ACC SE/ SDI DIT AGCC Universities

	collaboration in this important sector of the Aberdeen economy, particularly in the context of Brexit.		
Internationalisation <ul style="list-style-type: none"> Inward Investment 	<p>There is an estimated 621 foreign direct investment (FDI) projects in the city.</p> <p>Until now, Aberdeen has not had a dedicated inward investment resource.</p> <p>Invest Aberdeen has now been set up but doesn't benefit from strategic governance in terms of its reporting.</p>	To promote and lobby for inward investment support to the city and improve coordination with two governments' agencies	ACC SE/ SDI DIT Universities O&G UK Invest Aberdeen Aberdeen Airport Commercial Property sector SCDI

Table 2: Additional Emerging Coordinating Structures for Aberdeen

Coordinating Structure/ Group	Rationale	Proposed Remit	Composition
Energy Hub	An Energy Hub would be in a position to improve strategic co-ordination and innovation in order to support diversification to a broad energy strategy, including low carbon projects and a joined up focus on clean air.	To collaborate on a multi-agency basis to agree a shared energy strategy and to promote and develop projects which support this.	ACC Aberdeenshire Council SEPA Transport Scotland NE Bus Operators Forum Scottish Government UK Government
Smarter Aberdeen (Digital)	Organisations require to work closely to exploit the opportunities presented by technology and shared data. A multi-agency forum would support strategic place governance for this.	To collaborate on a multi-agency basis to improve public services by using data and digitally enabled solutions.	ACC Aberdeenshire Council RGU Aberdeen University SF&RS NE Police Scotland NHS Grampian NES College SRUC AGCC
Public Protection	The 3 chief officer group across the North East have been collaboratively reviewing public protection arrangements. Work is underway to develop appropriate regional arrangements.	(Subject to the ongoing collaborative review following GGI study)	ACC Aberdeenshire Council Moray Council NHS Grampian Police Scotland
Water, Sewerage and Flood	The North East Flood Risk Management Group currently provides a co-ordinating role, but there is scope to broaden this to include water and sewerage.	To collaborate on a multi-agency basis to establish shared priorities and responses to water, sewerage and flood risks.	Current members of NE Flood Risk Management Group

Table 3: The Coordinating Structures link to Council and External Groups

Coordinating Structure/Group	Links to
Infrastructure <ul style="list-style-type: none"> • Transport • Housing • Commercial • Digital 	<ul style="list-style-type: none"> • City Growth and Resources Committee • City Region Deal Joint Committee • Planning Development Management Committee • City Centre Masterplan (CCMP) Reference Group
Inclusive Economic Growth <ul style="list-style-type: none"> • Skills • Progression • Jobs 	<ul style="list-style-type: none"> • City Growth and Resources Committee • Learning and Skills Partnership • Aberdeen Prospers (CPA) • Regional Economic Strategy Group
Internationalisation <ul style="list-style-type: none"> • Trade 	<ul style="list-style-type: none"> • City Growth and Resources Committee • NE Scotland Trade Group • ONE Boards • Regional Economic Strategy Group
Internationalisation <ul style="list-style-type: none"> • Inward Investment 	<ul style="list-style-type: none"> • City Growth and Resources Committee • Invest Aberdeen • Regional Economic Strategy Group • VisitAberdeenShire Board • SCA
Energy Hub	<ul style="list-style-type: none"> • City Growth and Resources Committee (ACC) • Strategic Commissioning Committee (ACC) • Regional Economic Strategy Group
Water, Sewerage and Flood	<ul style="list-style-type: none"> • Public Protection Committee (ACC) • Strategic Commissioning Committee (ACC) • North East Flood Risk Management Group
Smarter Aberdeen (Digital)	<ul style="list-style-type: none"> • Strategic Commissioning Committee (ACC) • Regional Economic Strategy Group • SCA
Public Protection	<ul style="list-style-type: none"> • Public Protection Committee (ACC) • Chief Officer Groups • ICSP