



## INTEGRATION JOINT BOARD

<b>Date of Meeting</b>	13 <sup>th</sup> November 2018
<b>Report Title</b>	Initial Agreement: North Corridor Project  Investment in infrastructure to modernise the delivery of Primary and Community Care Services to the communities in the North Commuter Belt.
<b>Report Number</b>	HSCP.18.099
<b>Lead Officer</b>	<i>Sandra Ross, Chief Officer</i>
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<b>Consultation Checklist Completed</b>	<i>No</i>
<b>Directions Required</b>	<i>No</i>
<b>Appendices</b>	<i>a. Summary of Key Information for the Initial Agreement b. Stakeholder Engagement Final Report</i>

### 1. Purpose of the Report

1.1. The purpose of the report is to provide the IJB a summary of the Initial Agreement (IA) for the Investment in Facilities to Modernise Primary and Community Care Services (PCCS) in the North Commuter Belt, Aberdeen City North and Aberdeenshire Central.

### 2. Recommendations

2.1. It is recommended that the Integration Joint Board:

- a) Approve the strategic direction for the delivery of Primary and Community Care Services (PCCS) set out within the summary of the IA for the North Corridor Project (Appendix A) to be submitted to the



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NHS Grampian (NHSG) Board in December 2018 and Scottish Government Capital Investment Group (SG-CIG) for funding approval in January 2018.

### 3. Summary of Key Information

- 3.1.** NHS Grampian (NHSG), Aberdeen City Integration Joint Board (IJB) and Aberdeenshire IJB have worked together to identify the investment in infrastructure required to support the transformation of Primary and Community Care Services (PCCS). This will deliver on the commitments set out in the NHS Grampian Capital Investment Plan to develop new facilities for communities in the North Commuter Belt.
- 3.2.** The joint IJB and NHSG Project Team follow the model set out in the Scottish Capital Investment Manual (SCIM) for the submission of Capital Projects to the Scottish Government Capital Investment Group (SG-CIG) – Stage 1 - Initial Agreement (IA), Stage 2 - Outline Business Case (OBC) and Stage 3 - Full Business Case (FBC). While the work is being undertaken within the Aberdeen City Health and Social Care Partnership (HSCP) and supports the IJB's strategic direction, issues of new capital infrastructure remain the responsibility of NHSG and, as such the project team are working towards the following approval timelines for submission of the Stage 1 – IA:
- NHSG Asset Management Group (AMG) - 31<sup>st</sup> October 2018,
  - NHSG Board - 6<sup>th</sup> December 2018,
  - Scottish Government Capital Investment Group (CIG) – 30<sup>th</sup> Jan 2019.
- 3.3.** The role of the IJB is to approve the strategic direction set out in the IA to ensure the future service delivery model will deliver on key commitments set out in the HSCP Strategic Plan, Vision for Primary Care and delivery of respective Transformation and Primary Care Improvement Plans.
- 3.4.** The Preferred Way Forward (PFW) set out in the IA is to develop purpose built facilities to further integrate General Medical Services (GMS), wider Primary and Community Care Services (PCCS) and Treatment and Diagnostics in community settings in the North Commuter Belt to provide PCCS to the populations residing in the communities between Bucksburn to Blackburn (Corridor 1), Bucksburn/Dyce to Newmachar (Corridor 2) and Bucksburn/Dyce to Balmedie (Corridor 3). The model will include IT infrastructure to support a digitally connected model of care to improve access for patients residing in communities across the Corridors. Location options will be further appraised at OBC stage to determine if there is an appropriate and accessible single or dual location to site services.



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- 3.5.** The IA sets out 4 main drivers for the development of new infrastructure in the North Corridor which are:-
- the modernisation of infrastructure has been in the NHSG Asset Management Plan (AMP) for some time,
  - there has been continued residential development in Garioch and Formartine in Aberdeenshire, with many residents accessing GMS in Aberdeen city,
  - the need to redistribute services to respond to the planned housing developments in the surrounding Green Belt which will significantly increase the population in both Aberdeenshire and Aberdeen City communities in the North Corridor, and
  - the integration of PCCS that better meet the needs of the community.
- 3.6.** Due to the increasing demand, demographic changes and workforce challenges that Aberdeen City and Aberdeenshire HSCPs need to work together to redesign a future service delivery model for PCCS to ensure improved access and sustainability.
- 3.7.** The PWF was developed following a significant programme of engagement events facilitated by Health Planners that took place between October 2017 and February 2018 and included representation Aberdeen City and Aberdeenshire GP Providers, extended PCCS (including Allied Health Professionals, Community Nursing, Public Health and Social Care) and early engagement with wider colleagues in the Elective Care Programme at NHSG. The PWF sets out the future service model which will support the implementation of the new GMS Contract, delivery of the Aberdeen City and Aberdeenshire IJBs Strategic Plans, Transformation Plans and Primary Care Improvement Plans (see Appendix A).
- 3.8.** The following stakeholder engagement has been conducted to date:
- Local Councillor Engagement Sessions - 25<sup>th</sup> & 27<sup>th</sup> June 2018,
  - MSP Briefing - 29<sup>th</sup> June 2018,
  - Patient, Carer and Staff Engagement Drop in sessions held in a number of community locations across Aberdeen City and Aberdeenshire between 2<sup>nd</sup> - 11<sup>th</sup> July.
- 3.9.** A stakeholder engagement report has been produced and is attached as Appendix B. Further engagement on the detailed service model will commenced at the next stage; OBC.



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### 4. Implications for IJB

- 4.1. Equalities - A full EHRIA will be completed prior to submission to the SG-CIG.
- 4.2. Fairer Scotland Duty - Demographics, including socio-economic disadvantage, are considered throughout the IA. The proposed future service delivery model will be designed to meet the future demographics requirements of the area.
- 4.3. Financial - There are no direct financial implications arising from the recommendations of this report. Until we understand the services that will be delivered from these buildings it is difficult to establish any additional revenue financial consequences to the IJB. However, it is anticipated that these costs will be able to be contained within current budgets and should this not be possible then this will be highlighted to the IJB at the OBC stage.
- 4.4. Workforce - There are no direct workforce implications arising from the recommendations of this report. At OBC stage, detailed work on the Workforce to be affected by a change in service location will be set out and relevant engagement sessions will take place in advance of further public engagement.
- 4.5. Legal - There are no direct legal implications arising from the recommendations of this report.

### 5. Links to ACHSCP Strategic Plan

- 5.1. The Initial agreement will support the following elements of the ACHSCP Strategic Plan:
  - Develop a consistent person centred approach,
  - Support and improve the health, wellbeing and quality of life of our local population,
  - Promote & support self-management.

### 6. Management of Risk

#### 6.1. Identified risks(s)

The Risk Register (RR) will be finalised at the OBC stage, which will commence once the IA has been approved by SG-CIG, and will set out more detail around the consequence, likelihood and specific action taken to manage or mitigate the risks.





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Risks for the IJB at IA stage have been identified as follows, with plans for mitigating these:

Risk	Impact	Likelihood	Risk score	Mitigation
Lack of synchronicity between partnership(s) and Board leads to delay.	Low	Low	Low	Following option appraisal and identified way forward Project Team will identify a timeline for taking to IJBs for early sight of plan.
No GP Practices wanting to become involved in the new service model.	Major	Low	Moderate	Consideration given to alternative service delivery models.

### 6.2. Link to risks on strategic or operational risk register:

There is a risk that the IJB does not maximise the opportunities offered by Locality working.

Approvals	
	Sandra Ross (Chief Officer)
	Alex Stephen (Chief Finance Officer)