Early Intervention and Community Empowerment

Risk Title	Risk Category	Risk Appetite
• Void Properties • Rental Income from Council Housing	Financial	The Council is averse to risks associated with impairing financial stewardship, internal controls, and financial sustainability. The Council has an open appetite for short-term risks that support financial performance and mitigate negative external factors. It has an open appetite for longer term capital and financial investments provided that the risks are well managed and demonstrate realisable future benefits for delivering the Council's outcomes and commissioning intentions.

Customer Experience

Risk Title	Risk Category	Risk Appetite
• Customer Experience Service Delivery	Operational	The Council is averse to any risks that may have a negative effect on the health and safety, diversity and equality of its staff, elected members and members of the public. The Council has an open appetite to the risks that allows it to manage service demand, continuously improve service delivery and performance.

Operations and Protective Services

Risk Title	Risk Category	Risk Appetite
• Waste Disposal Failure	Strategic	The Council is averse to risks which may threaten the delivery of critical services, our outcomes and commissioning intentions. However, the Council is hungry for taking well managed risks when opportunities provide clear benefits allowing for improvement, innovation and transformation. The Council has an open appetite for risks that provide and contribute to the economic prosperity of the City.
• Loss of UKAS Accreditation • Loss of Operators Licence	Compliance	The Council is averse to any risks that may result in non-compliance or breaches in statutory obligations, regulations and law.

			The Council is cautious when giving legal advice and considers the likelihood of any legal challenge and the likely success of any legal challenge.
•	Waste Management Contract Renewal	Operational	The Council is averse to any risks that may have a negative effect on the health and safety, diversity and equality of its staff, elected members and members of the public. The Council has an open appetite to the risks that allows it to manage service demand, continuously improve service delivery and performance.
• •	Sea Defence Failure Climate change – Tree Disease	Environment/Climate	The Council has an averse appetite for any risks that may have a long-term detrimental impact upon the environment but is hungry for well managed risks in pursuit of our long-term sustainable development and net zero ambitions and economic growth.

Digital and Technology

Risk Title	Risk Category	Risk Appetite
• Digital & Technology Service Delivery	Operational	The Council is averse to any risks that may have a negative effect on the health and safety, diversity and equality of its staff, elected members and members of the public. The Council has an open appetite to the risks that allows it to manage service demand, continuously improve service delivery and performance.
• Climate Change – Digital Infrastructure	Environment/Climate	The Council has an averse appetite for any risks that may have a long-term detrimental impact upon the environment but is hungry for well managed risks in pursuit of our long-term sustainable development and net zero ambitions and economic growth.

Integrated Children's Services

Risk Title	Risk Category	Risk Appetite
• Carefirst System Failure	Compliance	The Council is averse to any risks that may result in non-compliance or breaches in statutory obligations, regulations and law. The Council is cautious when giving legal advice and considers the likelihood of any legal challenge and the likely success of any legal challenge.
• Education Staffing Shortages • Education - Demographic demands • Unaccompanied Asylum Seeking Children (UASC)	Operational	The Council is averse to any risks that may have a negative effect on the health and safety, diversity and equality of its staff, elected members and members of the public. The Council has an open appetite to the risks that allows it to manage service demand, continuously improve service delivery and performance.