

Strategic Place Planning

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Climate Duties - Council Compliance	Climate/Environmental	Open	Yes
• Strategic Plan Delivery - SPP	Operational	Averse	Yes

City Growth

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Perception of Place	Strategic	Averse	No

Finance

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Failure to deliver key financial services in the event of the failure of plans, capabilities, systems and processes	Operational	Cautious	Yes

Commercial and Procurement

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Climate Change and severe weather affect the costs and availability of goods and services	Climate/Environmental	Averse	Yes
• Procurement Fraud	Compliance	Averse	Yes
• Non-Compliance with Procurement Regulations	Compliance	Averse	Yes
• Shared Service - Service Level Agreement - Delivery of KPI's	Strategic	Averse	Yes
• Scotland Excel - Membership does not deliver anticipated benefits	Strategic	Averse	Yes
• Shared Procurement Service Partner Withdrawal	Strategic	Averse	Yes

Capital

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Concurrent Risks; External Impacts (Covid, Brexit, War, etc)	Operational	Cautious	Yes
• Construction delays due to interruption to supplies of materials	Operational	Averse	Yes
• Capital Project - Budget Allocations	Operational	Cautious	Yes
• Capital Projects - Developer Obligations Income	Operational	Cautious	Yes
• Capital Projects - Financial Stewardship	Operational	Cautious	Yes
• Capital Projects - Resource	Operational	Cautious	Yes

Corporate Landlord

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Risk of non-compliance with Statutory Compliance with Council Properties	Compliance	Averse	Yes
• Failure to deliver asset valuations	Financial	Averse	Yes
• Risk to the delivery of Capital and Revenue Income	Financial	Averse	Yes
• Declining condition of operational property estate	Operational	Averse	Yes
• Inadequate Asset Management Planning	Operational	Averse	Yes