

Education

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Risk that rising numbers of COVID infections impact on staffing.	Operational	Cautious	Yes
• Risk that the number of Senior Leadership vacancies leads to staff in posts that are not of required quality	Operational	Cautious	Yes
• Education - Demographic demands	Operational	Cautious	Yes
• Risk of poor external inspection by HMIE or Care Inspectorate for schools/ELC with self-evaluation scores of weak or satisfactory.	Reputational	Cautious	Yes

Integrated Children's and Family Services

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Budget Constraints/Pressures	Operational	Cautious	Yes
• Child Migration including unaccompanied asylum seeking children and young people (UASC) and all families requiring resettlement or with no recourse to public funds (NRPF)	Operational	Cautious	Yes
• External factors – increase in service demand and impact of National Care Service (NCS)	Operational	Cautious	Yes
• Service Standards/ Performance	Reputational	Cautious	Yes