

**Data and Insights**

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Information Governance	Compliance	Averse	Yes

**Digital and Technology**

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Climate Change - Digital Infrastructure	Climate/Environmental	Averse	Yes

**City Development & Regeneration**

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Relocation of City Archives (Old Aberdeen House)	Reputational	Open	No

**Finance**

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Failure to deliver key financial services in the event of the failure of plans, capabilities, systems and processes	Operational	Cautious	Yes

**Commercial and Procurement**

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Climate Change and severe weather affect the costs and availability of goods and services	Climate/Environmental	Averse	Yes
• Procurement Fraud	Compliance	Averse	Yes
• Non-Compliance with Procurement Regulations	Compliance	Averse	Yes
• Supply Chain - Commodity Risks	Financial	Averse	Yes

• Shared Service - Service Level Agreement - Delivery of KPI's	Strategic	Averse	No
• Scotland Excel - Membership does not deliver anticipated benefits	Strategic	Averse	No

### Capital

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Capital Projects - Financial Stewardship	Operational	Cautious	No
• Construction delays due to interruption to supplies of materials	Operational	Averse	No
• Capital Project - Budget Allocations	Operational	Cautious	No
• Capital Projects - Developer Obligations Income	Operational	Cautious	No
• Capital Projects - Resource	Operational	Cautious	No
• Concurrent Risks; External Impacts (Covid, Brexit, War, etc)	Operational	Cautious	Yes

### Corporate Landlord

Risk Title	Risk Category	Target Risk Appetite	Aligned with RAS?
• Declining condition of operational property estate	Operational	Averse	No
• Risk of non-compliance with Statutory Compliance with Council Properties	Compliance	Averse	Yes
• Failure to deliver asset valuations	Financial	Averse	Yes
• Inadequate Asset Management Planning	Operational	Averse	No
• Risk to the delivery of Capital and Revenue Income	Financial	Averse	Yes